

## THE FOOD DEALER

"The Magazine for the Michigan Food Market"

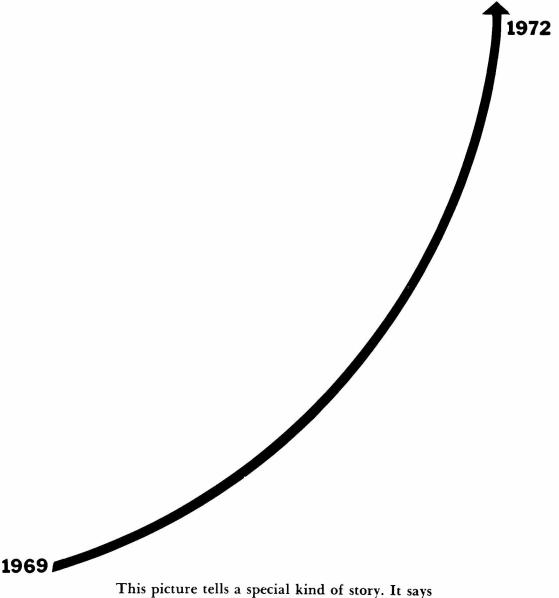
JULY, 1972



#### Elsie Stomps in Michigan

Elsie, the cow that helped make Borden's famous, and still an integral part of the company's promotions, made a personal visit to Detroit recently to help promote the firm's products. Flanking Elsie, from left, are area Borden executives Harley Bastian, Art McColgan and William Swanson.

# This is a picture of people enjoying Stroh's beer.



This picture tells a special kind of story. It says that if you line up all of the new friends we've made over the last 3 years, the line will go way up. And that's the kind of story a sales picture ought to tell.

From one beer lover to another.

THE STROH BREWERY COMPANY, DETROIT, MICHIGAN 48226



#### AFD Appeals for 'Return to Normalcy' on Store Hours

The Associated Food Dealers (AFD), has called for a "return to normalcy" as the battle for more sales through expanded store opening hours and 24-hour openings intensified this week.

The move to later opening hours began earlier this year when several food stores and supermarket chains began "experimenting" with extended store opening hours, said the AFD, the Michigan food trade association which represents over 2,300 members throughout the state.

Vescio Super Markets and several convenience stores were the first to move toward all-night openings in Saginaw and other parts of outstate Michigan.

Danny's Super Markets, Dearborn Heights, was the first food store operation to begin all-night openings in the Detroit area, followed by several convenience-type stores. A few weeks later, Wrigley Super Markets announced it was opening 20 of its 80 stores on a 24-hour basis in June. Today, Wrigley opens 43 of its units all-day.

And the "hours war" was on.

Since then all of the major Detroit area food chains have expanded their store openings by at least two extra hours per day, with the exception of A&P Food Stores. Food industry sources expect that if the situation continues, A&P will also be forced to expand its hours.

In a statement issued by AFD, the association stated that total food consumption is not increased due to the expanded store hours.

"People do not eat more food because of later nours," according to Edward Deeb, executive director of the AFD. "The added convenience merely permits people to shift their purchases from one time to another."

The association also said that expanded hours generally increases store operating costs, as labor and supplies, while catering to no more than two to three percent of food shoppers.

Another factor in the recommendation by the AFD for the return to normal operating hours was the crime problem which could encourage additional store theft and holdups during the late night and early morning, when few persons are on the streets.

"From an industry profit point of view, additional sales are not possible, and therefore create additional

costs," Deeb said. "Costs would have to be passed on to consumers in the form of increased prices on merchandise."

The association statement also reported that rising prices is not in line with President Nixon's price stabilization program to hold down prices. "The move to longer hours does not noticeably improve productivity at the store level, "Deeb added.

productivity at the store level, "Deeb added.

The AFD also expressed concern for smaller independent food dealers, who, because of the all-night openings, can be forced out of business.

The organization, in addition to its call for normal store hours, suggested that hours could even be reduced further, to 7 p.m. weekdays, as a move toward optimal efficiency

Hundreds of calls have been received by the food association from all types of merchants, big and small, the AFD said, which led to the decision made by the group's board of directors to appeal for "normalcy."

## AFD Asks Price Commission To Waive Food Stamp Rule

The Associated Food Dealers last week asked the Price Commission to seek waiver of the USDA rule which prohibits food stamp users from purchasing imported meats. In a letter to the Commission, the AFD said the waiver for the duration of the period relaxing meat import quotas, will help make the President's program more effective, assist in stabilizing food prices, and assist those who use food stamps to take advantage of the situation.

The AFD stated that the rule to prohibit use of imported beef by food stamp users could then be re-imposed when the quota restrictions are resumed. One of the main reasons for the move, according to the AFD, was that the majority of imported beef is used for hamburger and ground beef, and that it would be quite costly for the nation's food merchants to prepare and sell two different batches of hamburger, in order to serve the food stamp users.

#### The Sounding Board

To the AFD:

On behalf of the Mayor's Committee, Keep Detroit Beautiful Teens, I would like to extend our sincere gratitude to the Associated Food Dealers for your support of the recent Michigan Palace Premiere. The benefit was a gala evening and financial success for the KDB Teens.

More significantly, though, was that it brought together those citizens whose concern for the future of Detroit extends beyond words, and is rooted in true committment. Your committment to 30,000 volunteer KDB Teens has served to re-kindle their energy and spirit in their goal of improving the quality of life in the community.

> Mrs. Charles Dawood, Chairman **Detroit Mayor's Committee Keep Detroit Beautiful Teens**

I want to express my thanks to the Ed Deeb and the officers and directors of the Associated Food Dealers for the responsible leadership you have brought to Michigan's food industry. You have every right to take enormous pride in the numerous activities and accomplishments that are a direct result of AFD's responsiveness to a changing business environment. It is extremely helpful having the AFD as a counselor and a collaborator in industry events.

> John W. Allen, Director Food Systems, Management Program Michigan State University

I want to take this opportunity to thank the Associated Food Dealers for your valuable assistance in helping to make the 1972 International Freedom Festival a truly successful event. Your efforts in distributing special Freedom Festival advertising material is greatly appreciated.

> Peter W. Stroh General Chairman International Freedom Festival

#### THE FOOD DEALER

Volume 46 — No 4 Copyright, 1972

Official Publication of THE ASSOCIATED FOOD DEALERS

434 West Eight Mile Rd. Detroit, Michigan 48220 Phone: 542-9550

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#### AFD Honors WMU's Trimpe

A testimonial dinner honoring Dr. Adrian Trimpe, founder and director of Western Michigan University's food distribution program, was held July 7 at the student union building. In recognition of his work with food distributions and the WMU program, the Associated Food Dealers presented Dr. Trimpe who is retiring, with a Distinguished Service Citation. Making the presentation was AFD director Tom Violante, who is also chairman of the AFD Scholarship Program.

#### Eastern Poultry in New Bldg.

Eastern Poultry Company, an AFD member, has announced it has moved into a brand new building, located at 5454 Russell at the corner of Feery St., Detroit, according to president Herb Mitnick. The firm had been at its former Riopelle location in the Eastern Market since its founding in 1919 by the late Hyman Mitnick.

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#### Memo from Faygo

#### by MORTON FEIGENSON President



"Faygo is now very definitely a volume line with us. Just as well known, too, especially in Toronto, as national soft drink brands that have been around Ontario for years."

There was a nice sound in these words for Faygo, because Faygo's Canadian marketing role is only three years old.

We were listening to John N. Campbell, Ontario Division Grocery Manager for Dominion Stores Limited, Canada's largest food chain which has served three generations of Canadian shoppers.



John N. Campbell, Ontario Grocery Division Manager, **Dominion Stores Limited, Toronto, Ontario** 

Previously, Mr. Campbell had observed that U.S. supermarkets sell more soft drinks than do supermarkets in Canada. Returning to this topic, he said:

Dominion has been giving a lot of emphasis to soft drinks. Beverage sections are gradually spreading out in our Ontario division's 225 stores.

"They now handle 20 Faygo items, twice as many as a year ago. The line fits well into our particular discount policy and this policy is that we maintain our high standards of service, quality and variety-and, that 'nobody will knowingly undersell us

"All our soft drink lines are showing growth. However, Faygo sales are running 300 percent ahead of a year ago, which is significant because we prefer to move as much merchandise as possible through our warehouse."

Dominion's distribution center in Toronto is not only Canada's largest such facility, it is also, according to Mr. Campbell, the most automated and enables Dominion to automatically assemble separate orders and load as many as 30 trucks simultaneously.

"With this kind of capability," he said, "we want to apply it to all the product we can, so that we can pass distribution cost savings along to consumers."

Mr. Campbell's parting words gave praise to Faygo advertising and store-level promotion. "And, certainly," he emphasized, "your broker does an excellent job."

We agree.

So much so that it is fitting to note here that Cruickshank-Guild is Faygo's Toronto broker and that Robert "Bob" Adair is deserving of much credit for Faygo already being "high on the sales ladder" in Ontario after only three years in this marketplace.



EDWARD DEEB

#### OFF THE DEEB END

#### Now, Photo Checks

The banking business has come up with an innovation which makes it easier for customers to cash checks, while at the same time discourages forgers.

Main feature of this new idea is the use of an account holder's photograph imprinted right on his personal check.

Those promoting the photo check, namely Picture Check of Louisiana and Design-A-Check of Nevada, say it would be easier for a person to cash a check, especially when traveling, if his or her picture were on it. Banks using the plan in areas with large numbers of transients report that photo checks make it more convenient for temporary residents to deal with local businesses.

So far over 100 banks have signed up for the plans, and inquiries about them are pouring in from all 50 States and several foreign countries. Law enforcement officials in those areas where the check is in use, have praised the new idea.

Although it is a step in the right direction for eliminating the growing amounts of bad check losses, it is completely voluntary.

The Associated Food Dealers has felt that in the competition for new checking account customers, and the simple manner of signing up a new account without screening applicants, is one of the biggest reasons for the bad check situation as it exists today.

In addition to more careful screening, the AFD has also called for use of an identification card with photo, as another means for "putting prestige back into banking." It gives merchants who cash them a means for "guaranteeing" it is the right person, and therefore almost guaranteeing checks.

The banks in Michigan have made some progress in recent years, by instituting some form of a revolving checking account, requiring a fairly large minimum deposit. Although the idea is good, it too is voluntary.

The banks should adopt the photo-check idea or ID card with photo on a mandatory basis to help resolve the bad check problems – especially since the banks themselves discourage check-cashing in their own banks.



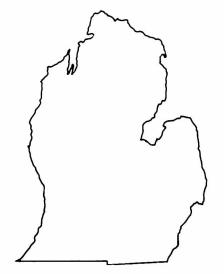
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#### Great Scott Now Into Fabrics

Great Scott Super Markets has announced the formation of a new subsidiary to sell fabrics at discount prices. Called Great Scott Fabrics Inc., will open for business sometime in September at a 17,000 square-foot store which it will share with Bonnie Discount Drugs, another Great Scott subsidiary The store is located at Houston and Whittier on Detroit's east side. If successful, the firm plans to open additional units.

#### State Dairy Council Honors Tom Angott

Tom' Angott, president of Detroit Pure Milk Co., an AFD member, and new president of the Dairy Council of Michigan, was honored by the Council at its recent annual meeting. Angott, received the organization's Special Service Award, annually presented to someone who has made significant contributions of time and leadership to the council.

Angott also serves as head of Pitts Packing Co., Wesley's Quaker-Maid ice cream, Michigan Beverage Co. and Modern Foto Co. He is also a member of the executive board of Borman's Inc., and current president of the Detroit Milk Dealers Assn.



PITCH IN! That's what the people of the United States Brewers Association and associated industries are asking in order to help to make America a cleaner, better place to live. All through 1972 Pitch In! reminders will be heard on network radio and seen in newspapers, national circulation magazines, and network television. The messages will be presented by representatives of the United States Brewers Association reminding listeners that "Litter is a slap in America's face and yours."

#### Around the Town

Borman's Inc., operator of Farmer Jack Super Markets, and several other food subsidiaries, has moved into its new warehouse and offices at 18718 Borman Ave., Detroit, Mich. 48228.

Home Juice Company, an AFD member, has been named employer of the year by the Tri-County Committee for the Handicapped. The award is presented annually to companies that have made outstanding efforts in the hiring of handicapped persons. Our congratulations to Home Juice!

The Detroit News, an AFD member, through its Secret Witness program has offered a \$1,000 reward for information leading to the arrest and conviction of the slayer of the late Salim Kirma, 57, who was a gunman's victim while at his Hazel Park grocery store recently.

Dianne McKaig, director for the Michigan Consumer Council for the past three years, has resigned her position to accept the post of director of consumer affairs for the Coca-Cola Company in Atlanta.

A \$400,000 facilities upgrading program which hikes the company's pop canning line speed from 1,000 to 1,200 per minute has been installed and currently operating at Faygo Beverages, an AFD member.

Congratulations to WWJ Radio, an AFD member, on being named the winner of a national award for spot news coverage from the Radio and Television News Directors Association. The station is celebrating its 50th anniversary this year.

John A. Orlando has been named general sales manager of Southeastern Michigan for the Pepsi-Cola Metropolitan Bottling Co., an AFD member, it has been announced by vice-president and general manager Louis J. Fusco. Orlando, 39, has been with the firm over 12 years.

Thomas L. Chapman has been appointed division sales manager of Del Monte Sales Company, an AFD member, according to an announcement by the firm's president, Walter W Berris. He will supervise Del Monte's sales in Detroit, Grand Rapids and Toledo areas, and has been with the company since 1951.

Paul Kaye Associates, Inc., an AFD broker member, has announced the promotion of Herman Rubin to the position of executive vice-president, according to Paul Kaye, president of the firm.

David Wallington, formerly with Allied Supermarkets, has joined Chatham Super Markets in the position of senior vice-president in charge of sales and operations, according to an announcement by president Bernard Weisberg.

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AFD MEMBER

## Intelligent Scheduling Key to Store Planning, Productivity

Proper scheduling can mean the difference between a reasonable and an excessive payroll for a retail food store. There are occasions when the unexpected happens, and a carefully planned schedule is temporarily shot to pieces. For example, a late grocery delivery can run up costs if it results in idle stock clerks and then later requires overtime.

Any unproductive time in any department will naturally affect a store's sales per manhour. No retailer can afford to pay today's high wages to employees waiting around for an assignment. On the other hand, no retailer can afford NOT to have the necessary employees available to provide the kind of service his customers demand.

Hitting the happy medium of having the right number of employees in the store at the right time is of course the big problem, and it is more likely to be acute at the front end. It is impossible to anticipate the exact arrival of every customer and it isn't easy to determine how long she will be shopping before she suddenly descends on a checkstand.

impatient to be checked out so that she can be on her way. But there are scientific approaches to the problem, and they can tell the store manager how many employees he should have available during various times of the day and various days of the week.

Every retail food store owner, manager, and front-end manager has some kind of system for scheduling his front-end employees. In some cases, it is more of a hit-or-miss system, or it may be based on long-term experience. But unless it is based on actual records, it can often prove faulty

Any food retailer can schedule his front-end employees more intelligently by

- 1 Taking register readings each hour. The readings should be made over a trial period, preferable including several weeks, and should include variable volume conditions peak and low periods and those in between.
- 2 Figuring average hourly sales. The figures will naturally vary from day to day, depending upon the day of the week and the week of the year.
  - 3 Taking into consideration

any special days or weeks, such as holidays and paydays.

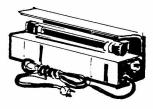
Armed with these actual figures, a retailer can determine how much help he should have at the front end to provide proper service each hour of the day. The retailer must other factors take consideration of course. He must consider lunch and rest periods, days off, and vacations. He will also be alert to new store openings and promotions of competitors, and he will have a weather eye cocked to to anticipate any unusual conditions - snow, heavy rains, etc. that could affect his store traffic.

While all this information is vital to intelligent scheduling, the key figures are the anticipated store volume going through each checkstand. The figures are

(Continued on Page 20)

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#### THE PRESIDENT'S CORNER

#### Why Not Subsidize Producers to Produce More Beef?

By ALLEN VERBRUGGE

I was talking with Joe Gaden of Chatham Super Markets at AFD's recent Scholarship Fund Luncheon, and he raised an interesting thought I'd like to pass on here.

It concerned governmental options and incentives to farmers and producers to raise more cattle so that our industry and the consuming public won't be faced with a similar situation as presently exists. That being, short supply and record high prices all the way down the line.

In other words, how about a concerted governmental program to subsidize beef



**VERBRUGGE** 

producers to PRODUCE more beef, which would result in lower prices.

The corn blight which occured a year ago, caused the situation, directly or indirectly. Predictions that production of beef would be maintained at normal levels were wrong. The blight merely aggravated the situation.

It was at this point the government could have stepped in and acted on the feed situation. Since it takes about 18 months for cattle to get to the marketplace, the government could have deliberately provided incentives, which would have increased the production of cattle.

Since retailers and consumers still rely on the laws of supply and demand, we assumed there would be more beef, and since the price is currently high, it would be worth the farmer's while to produce more. But as it is, we cannot make any assumptions there will be more beef in 1973 because we still rely on the farmer's response to demand and usually autonomous market conditions.

We also assume that next year, under present conditions, beef prices will be lower, when in fact, they may be even higher. If consumer demand keeps rising and production doesn't rise any faster than demand, the prices will be as high as they are now, or even higher because of increased costs.

The government could play a real role in helping to increase beef production by, say 10 percent per year, through a program of subsidizing beef producers. As it is now some farmers are paid a subsidy NOT to produce. Why therefore, don't we consider paying him to produce more?

Of course how long this should be kept up, or how much will the subsidization cost, or how much growth should we plan for are some of the questions we would then have to consider. Also, what will the cost of the total program be...and finally, will the consumer benefit in the long run?

It's an interesting concept, you must agree.

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• Make reservations early to secure best

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#### THE BELL RINGER

#### 24-Hour Openings Now—But Just Wait Til Winter!

By ALEX BELL

So already its July and your columnist is now a senior citizen and deserves all of the prerequisites (?) of the age we have reached. Thank you.

Boy, was that an opener or what!

Just as an example, who remembers "Singing Sam the Barbasol Man?" I got news for you. If you can find a tube of Barbasol shaving cream it is the greatest antidote for mosquito bites and sunburn you ever got your hands on. (This is Ma Bell's household hint for the month.)



BELL

Well, we now have 24-hour stores. We have it on good

authority that some chains are working on Congress to make days 48-hours long so that they can stay open 336 hours per week. Don't forget fellas, pretty soon it will be five-below zero and maybe six inches of snow on the ground. About that time, we will say "eat your heart out."

Bev Welch tells us that she is working on a cook book to be entitled, "Every woman knows the way to a man's heart, but there should be something to eat afterwards." Bev. if you want to have a best-seller you had better shorten the title a little bit. Like, "So now you can eat."

Handsome Harold the Chicken Man (Brownie) tells us that the way to separate an optimist from a pessimist is that the former insists that every cloud has a silver lining, the latter maintains that every silver lining has a cloud. Handsome Harold: yech!

Our First Wife clipped us good the other day. She said to me, "Boy you must be middle-aged. Your teeth are in the dentist's office very frequently" Well, after 35 years you learn to laugh.

Josephine, Our Gal at Hormel's, tells us that men are like wine. "Keep them on the shelf too long and they are apt to turn sour." Josephine, tell your boss Deano, don't tell me.

Mike Giancotti of Auburn-Orchard Markets tells us that he had a gal apply for a cashier's job. On her application where it says "sex?", the answer she wrote: "Once in Pocatello, Idaho." Hey Mike, where is that broad?

Eddie Acho of J-A Market and the AFD Treasurer, comes up with this gem: "Be a good loser, but don't make it a habit."

Our first wife told us the other day, "Look baby, by the time you have money to burn – the fire has gone out." I wonder who she was referring to?

\* \* \* \*

It's Smart to Pick your friends, but not to pieces.

\* \* \*

Jerry Yono of Imperial Market wanted to get rich. He tried to get the grease concession from Tom Jones...to slide T. J. into his pants.

A recent item in the Detroit News ad section (July 5), the 24-hour store: USDA choice beef. Round Swiss, Arm Swiss, or Round Steak, \$1.08 lb. We wonder when they got down to only the arm swiss. At 1.08 that is not a bad shot at a round bone pot roast! At F.J., small fresh roasting chickens, 39 cents lb. So that is better than fryers at 28 cents lb.

At our last meeting we were talking to Ray Shoulders of Shoulders Markeis about color. So Ray told us that compatable color was when the red on a man's collar matched his wife's lipstick. That's okay Ray, you are back in our neighborhood.

\* \* \*

Special for Sol Shaye: Abe and Sarah were in their 70's when they were married. Every night he would reach out gently and hold her hand. Then, the inevitable happened. One evening as he reached for her hand, Sarah snapped, "Not tonight, Abe. I have a headache." Top that one, Sol.

Love your Enemies' It will drive them out of their skulls.

If you want to see a funny movie, don't miss "The Last of the Red Hot Lovers." But, to appreciate it, you should not be newlyweds.

Say. How About Ben Bernie at the College Inn of the Hotel Sherman in Chicago, and his theme: "It's a lonesome old town when you're not around."

\* \* \*

Eat your heart out, Charley Manos.

## WHEN YOU'RE DISABLED AND CAN'T WORK...



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The AFD's Income Protection Plan covers you on or off the job, in or out of the hospital, and pays in addition to any other insurance you may have. What's more, your plan pays \$1,000.00 for accidental death and pays up to \$23,000.00 for accidental loss of limbs, sight, speech or hearing, on a scheduled basis.

You can afford the AFD's plan! The wide selection of monthly benefit amounts lets you tailor your plan to fit both your budget and your insurance needs. This, combined with liberal benefits and valuable extras — all at low Association Group rates — means you get more coverage for your money!

ALSO AVAILABLE — UP TO \$20,000.00 LIFE INSURANCE! Provide more financial security for your family with the AFD's Life Insurance Plan. It's the ideal, low-cost way to increase your present life insurance estate to meet today's inflated security needs.

ACT NOW! Get the full details on the AFD's insurance plans — just fill out the Information Certificate below and mail it today.

NSURANCE GROUP DEPT.		
Associated Food Dealers		
434 W. Eight Mile Road		17109
Detroit, Michigan 48220		UNINEWEITHN BY
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City		
State	ZIP	

## Six New Supplier Members Join AFD

The Associated Food Dealers, Michigan's largest food distribution association and service organization, representing over 2,300 members, wishes to welcome aboard six new supplier members to the Association. Their names, addresses and phone numbers are as follows:

APPROVED INVENTORY SPECIALISTS CO., inventory service organization, 11845 Christy Detroit, MIch. 48205, phone (313) 571-7155.

KOZAK DISTRIBUTORS, INC., beverage distributors, 3401 Griffin, Detroit, Mich. 48211; phone (313) 871-8066.

THEO. HAMM BREWING COMPANY, brewers and distributors of beer and malt beverages, 22629 Powers, Farmington, Mich. 48024; phone (313) 477-9608 or 427-8301.

GENERAL WINE & LIQUOR COMPANY, distributors of various lines of wines and liquors, 12017 Mack Ave., Detroit, Mich. 48215; phone (313) 823-1166.

LOUIS SARVER & CO. MILK-O-MAT, dairy distributors, 2934 Fenkell, Detroit, Mich. 48238; phone (313) 864-0550.



DEL MONTE FOODS, food processor and distributor, 14620 W Eight Mile Rd., Oak Park, Mich. 48237; phone (313) 564-6977

These new members and all AFD supplier and service members deserve your support and patronage. Refer to the AFD Suppliers' Directory on Page 23 often. In fact, clip it out of The Food Dealer, and post near your phone.

#### **EMPLOYEE TIPS**

#### Proper Display Case Temperature Important

Temperature control in your market's display cases is critical for keeping meat and other products fresh and wholesome for the consumer.

The ideal holding temperature for display cases is between 28 degrees and 35 degrees F. As the temperature goes up, bacteria, which causes decay, doubles and re-doubles at faster and faster rates. You can slow up this "generation" time by following a few simple precautions:

1-Keep display cases at temperatures in the ideal temperature range.

2-Make sure that perishable products, especially meats and sausages, are placed under refrigeration promptly after arrival at your store.

3--Don't stock display cases above the recommended height.

Remember, correct display case temperature gives you the maximum shelf-life possible. Product rotation in the display case assures your customers of good wholesome products and creates repeat sales.

Almost all meat spoilage can be detected either visually or by smell, making meat one of the safest foods we eat today.

Clean and sanitary counters and cases not only indicate fewer potential spoilage organisms, but are more appealing to your customers who select products from them.



## WHO'S YOUR CHOICE FOR SALESMEN OF THE YEAR?

You now have the opportunity to choose or nominate your 1972 candidate for representatives of the year. This is not a popularity contest. We want you to select those representatives who you think best deserve the titles Broker, Wholesaler, Manufacturers' and Driver-Salesman representatives of the year. The men chosen will be honored at the Assiciated Food Dealers "Annual Awards Banquet," to be held in September.

Man of the Year	
Company	
Broker Rep. of the Year	
Company	
Wholesaler Rep. of the Year	
Company	
Manufacturers Rep of the Year	
Company	
Driver-Salesman of the Year	
Company	
Reason for Nomination	
	Phone
	City
Store or Firm	

Fill in your nominations form and send to the AFD office at 434 W. Eight Mile, Detroit, Mich. 48220.

#### Merchandising

Faygo Beverages, Inc., an AFD member, reports it has begun shipments of its newly developed dietetic lemon-lime soft drink to food wholesaler and food chain warehouses in seven states, bringing the total to 12 different flavors of sugar-free beverages it markets.

Acme Detroit Food Brokerage, an AFD member, has announced the appointment of Sy Kaplan as sales manager of its general merchandise division. At the same time, Acme announced the opening of its new Toledo, Ohio branch, located at 518 Jefferson Ave., Toledo, 43604.

Del Monte Corporation has again launched its Garden Show Promotion. The 1972 edition will feature chipmunks, gophers, frogs, racoons, and other wild creatures in the garden. In the past the firm used butterflies, birds, kittens and puppies. For details contact the local Del Monte office, phone (313) 564-6977.

Suburbanite Mop Co., of Brookline, Mass., has announced the appointment of Food Marketers Inc. to represent the company's products in Michigan and northwestern Ohio.

Peter Eckrich and Sons, an AFD member, has announced it is marketing several new meat products in its primary distribution area of Indiana, Michigan, Ohio and Illinois. They include: chopped ham, sweet smoked ham, braunschweiger and liver sausage products, and a new line of fresh pork sausage products.

Fin Brokerage Company, an AFD member, has announced it has begun marketing a new seafood product called Rock Shrimp Tails, available through seafood suppliers.

According to a survey made by the research department of E.W.Baker, Inc., advertising agency, soft drinks have dislodged coffee during 1971 as being drank in greater quantities than any other beverage except water. The survey said pop consumption in the state is estimated to be now at a per capita rate of 36.1 gallons annually, compared with 34.6 for coffee.

TreeSweet Products Company, has launched a major advertising, merchandising and sales promotion campaign featuring oranges that "don't grow on trees." The "oranges" are actually plastic transistor radios which the firm is offering for \$4

and the pull-tabs from two cans of TreeSweet frozen orange juice.

Food Marketers, Inc., an AFD broker member. has been appointed broker for Slim Jim division of Good Mark, Inc., of Raleigh, N.C., for all of Michigan.

Peter Eckrich and Sons, Inc., an AFD member, has created a new corporate identity and program and trademark for the meat specialty company. The new Eckrich trademark is a warm green contemporary "house" design framing a large, orange script "E" above white block letters spelling "Eckrich."

P F Pfeister Co., an AFD member, has announced the promotion of Thomas J. Guswiler, former AFD Broker of the Year recipient, as manager of the firm's frozen foods department. At the same time, John Pridnia has been named head of Pfeister's general merchandise department.

Stroh Brewery Company, an AFD member, has announced the promotion of Stuart M. Portnoy as assistant advertising manager, a new position, according to Edward F Rohlin, vice-president of marketing for the firm.

Acme Detroit Food Brokerage has announced the appointment of Roger J. Petty as sales manager of its food service division. Prior to joining Acme two years ago, Petty was regional sales manager for Hygrade Food Products' institutional division.

Arkin Distributing Company, an AFD member, has been appointed the new distributor for Hartz Mountain pet Products for southeastern Michigan, it has been announced by the company.

#### Invitation to Manufacturers, Brokers

All manufacturers and brokers are cordially invited to submit new products and merchandising ideas for publication in The Food Dealer. And remember, low cost, hard-hitting advertising in The Food Dealer reaches your important Michigan independent grocers, food chains, and beverage store operators. For advertising information and rates, phone (313) 542-9550.



#### "Remember Me?"

I'm the fellow who goes into a restaurant, sits down and patiently waits while the waitresses finish their visiting before taking my order.

I'm the fellow who goes into a department store and stands quietly while the clerks finish their little chit-chat.

I'm the fellow who drives into a service station and never blows his horn, but lets the attendant take his time.

You might say I'm the good guy. But do you know who else I am?

I'm the fellow who never comes back.

It amuses me to see business spending so much money every year to get me back — when I was there in the first place.

And all they needed to do was give me some service, and extend a little courtesy.

Published as a Member Service by the Associated Food Dealers

#### **Chatham Credit Union** Tops Million Dollars

The Chatham Employees Credit Union has topped the million dollar mark, it has been announced by Mary Ann Quinn, president. The Credit Union, which is affiliated with the Michigan Credit Union League, was founded in 1966. Its financial report at the end of that first year showed assets of \$4,000 and a membership of employees equaling 12% of it potential. Today, the credit union boasts of over \$1 million in assets and a membership equaling 70% of potential.

#### Liquor Prices Rising in 1973

The Michigan House of Representatives recently gave final approval to a bill to raise the price of liquor sold by the bottle by one percent beginning in 1973. The money raised - estimated at \$2½ million - would be earmarked for the alcoholism education and prevention fund of the State Department of Public Health. The bill would have included liquor consumption by the glass also, but an amendment by the Senate before passage limited the increase only to bottles sold for consumption off the premises.

#### Send in Names of Reps

The time is arriving for Michigan food distributors to send in their recommendations for Associated Food Dealers' Salesmen of the Year. (See form on Page 17.) The awards will be presented at AFD's 8th Annual Awards Banquet this Sept-

For the first time, the AFD will also honor the industry's Man of the Year, to go to one individual who truly has distinguished himself for service to the entire industry.

#### THE BELL RINGER

(Continued from Page 14)

We were looking at the masthead on the front page of this magazine. It reads: "The magazine for the Michigan food market." There is a lot of good sound truth in that masthead. When you read this journal, you read about Michigan people and not about some guy in Oshkosh, Wisconsin.

We picked this one up in our travels and thought it was worth a reprint:

"POPE JOHN told it to Red Skelton:

"Periodically, the Rabbi and the Pope met in a chamber where a scroll was encased in an exquisite container, upon which shone an ethereal light. The day finally arrive when they couldn't contain their curiosity Because it was the Ecumenical Year, both decided they should determine the content. They carefully moistened the container with the fat of a lamb and opened it. Finding the scroll of Aramaic origin, an interpreter was summoned. When he translated it, the Pope turned to the Rabbi and "Well, we lose again. It's the tab for the Last Supper."

How do you like that one, Sol???

Famous last words: "I don't like ethnic jokes but did you hear the one about

Dear John, that's all she wrote. - ACB

Membership in AFD Means More Action, Results!

#### KEY TO STORE PLANNING

(Continued from Page 10)

obtained from actual readings during trial periods and then related to comparable days in the future. As an example, a retailer will have hourly readings for a succession of Tuesday mornings. He will have figures to show how much volume was rung up each hour and how many customers went through each checkstand. Then he can figure the average order size per hour.

With this basic information in

his front-end employees for a typical Tuesday morning with some degree of accuracy. He naturally considers the weather, competition, holidays and other factors that could influence his business. But basically he is counting on historical records to forecast his manpower requirements for the future.

There routine ате other considerations that a manager takes into account when he makes out his schedule. He normally wants to schedule his best and most front of him, a retailer can schedule experienced checkers when the

volume is greatest. He has to make sure he is allotting the correct number of hours for each full-time and part-time employee. And he must determine, from time to time, whether he should add a bag boy at one checkstand or open up another checkstand with a new checker to take care of any expected surge in volume.

A Scientific scheduling system should show immediate results. Its accuracy should also improve with use, since the retailer can polish and refine his technique with greater practice.

#### Summertime Is Picnic Time!



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WARD FOODS, INC. TA 5-6470

Display These Picnic Items For Added Sales, Profits

#### TAX TOPICS

#### Unreasonable Earnings Accumulations Invites Penalty

By MOE R. MILLER
Accountant and Tax Attorney

The Code allows a corporation to accumulate and retain up to \$100,000 of its earnings in any form and for any reason. But when the accumulation reaches \$100,000, whether it's all earned in one year or is accumulated over several years, the corporation must be able to explain why it retains rather than distributes as dividends any earnings over \$100,000.

If it can't show a reasonable business need for retaining its earnings in excess of \$100,000, the corporation will generally be hit by a penalty tax of 27½%-38½% in addition to its regular corporate tax on that portion of its current earnings which are retained without good business reason.

Corporations actually vulnerable to penalty tax can get some current protection



MILLER

because of the current wage-price-dividend controls. The Treasury says that if a corporation pays out no later than 2½ months after the end of its taxable year the maximum distribution allowed by the dividend Guidelines. no penalty tax will apply This rule cover even those corporations that are exempt from dividend controls.

Currently, the maximum dividend distribution allowed by the dividend Guideline is 25%. This temporary 25% pay-out protection from penalty tax applies only so long as the dividend Guideline restricts dividend distributions.

If corporations are part of a parent-sub or brother-sister (owned generally by the same individuals) group of corporations, the \$100,000 allowance for accumulating earnings without penalty danger is drastically reduced.

For years including Dec. 31, 1972, the exemption is for \$100,000 of accumulated earnings for one corporation and only \$50,000 for each additional one. The exemption for more than one corporation will drop each year by \$16,667 until 1975 when only one \$100,000 will be allowed for all the corporations.

The business needs of a corporation which the Treasury will generally consider to be reasonable include current operating expenses, plans for future expansion, replacement, etc., additions to fixed plant, equipment, etc. plus accumulations for certain limited stock redemptions.

Here is how the formula works in determining whether the penalty tax applies:

- 1 Determine the amount of current and accumulated earnings.
- 2 Require justification of current and accumulated earnings only to the extent represented by net liquid assets.
- 3 The formula. Determine the amount of net liquid assets necessary to meet ordinary operating expenses to get this figure, determine (a) the operating expenses for the full year including the cost of goods sold, but (b) excluding depreciation and federal income taxes.
- 4 Check whether any corporated funds were used for non-liquid investments which have no relationship to the business. These are treated as additional working capital to be added to available funds.
- 5 Compare the amount of funds required with the funds available. If the available funds don't exceed the requirements, there's no penalty tax problems.
- 6 Ascertain the amount needed to meet specific and definite plans for expansion, extraordinary expenses.

If the excess funds can be justified as needed for future plans (6), there is again no penalty problem. Any remaining excess is vulnerable to penalty tax.

#### **RETAILERS WHY FUSS?**

LET THE A.F.D. PROCESS ALL YOUR COUPONS FOR YOU THRU OUR COUPON REDEMPTION CENTER!

COUPONS MEAN CASH!
WE EMPLOY THE HANDICAPPED.

DROP THEM OFF OR MAIL TO:

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#### Support These AFD Supplier Members ..368-3310 ..531-4466 ..826-5030 ..923-7355 ACCOUNTING. INSURANCE Peschke Sausage Company Peter Eckrich & Sons, Inc. Approved Inventory Specialists Company Brink, Earl B. (Insurance) Gohs Inventory Service J & S Inventory Service Moe R. Miller & Co. Mid-America Associates Receivable Management Associates 571-7155 Peters Sausage Company Pitts Packing Company Popp's Packing Company Regal Packing Company Ruoff. Eugene Company Tamaren Beef Company Van Dyke Steak Company Weeks & Sons (Richmond) Wehby Meats, Inc. Winter Sausage Manufacturer Wolverine Packing Company Peters Sausage Сотралу \_365-8020 \_875-6777 \_963-2430 \_871-6210 924-7070 564-6334 Retail Grocery Inventory Service ... 832-3350 RAKFRIFS Archway Cookies Archway Cookies Awrey Bakeries Bonnie Bakers Farm Crest Bakeries Grennan Cook Book Cakes Grocers Baking Company (Oven-Fresh) Holiday Delight Cheese Cake Independent Biscuit Company Kephler Company Kephler Company 965-0153 532-2427 522-1100 893-3260 875-6145 Detroit Free Press The Detroit News The Oakland Press \_\_**222-6400** \_\_**222-200**0 \_\_332-8181 ...875-6145 ...825-1900 ...537-2747 ...894-6011 ...584-1110 NON-FOOD DISTRIBUTORS DELICATESSEN Arkin Distributing Company 931-0700 Camden Basket Company, Inc. (517) 368-5211 Continental Paper & Supply Company 894-6300 Hartz Mountain Pet Products 931-0700 or 682-1400 Household Products, Inc. 682-1400 Ludington News Company 925-7600 Detroit City Dairy, Inc. 868-5511 Home Style Foods Company 874-3250 Leon's Home Made Foods (517) 489-3766 Quaker Food Products, Inc. 874-0550 Specialty Foods Company 893-5594 Schafer Bakeries \_\_\_\_\_\_\_ Taystee Bread \_\_\_\_\_\_ Laystee Bread Tip Top Bread Wonder Bread Hartz Mountain Pet Products ... Household Products, Inc. Ludington News Company Rust Craft Greeting Cards ... Super Toy, Inc. Perfect Plus Inc. ..896-3400 ..825-6470 ..963-2330 EGGS AND POULTRY \_961-6381 REVERAGES Anheuser-Busch, Inc. ... POTATO CHIPS AND NUTS Ansociated Breweries 925-0300 Canada Dry Corporation 868-5007 Carling Brewing Company 834-7170 Cask Wines 849-0220 Better Made Potato Chips 925-4774 Frito-Lay, Inc. 271-3000 Kar Nut Products Company 541-4180 Krun-Chee Potato Chips 341-1010 Rocky Peanut Company 962-5925 Superior Potato Chips 834-0800 Tom's Toasted Peanuts 271-2292 Vita-Boy Potato Chips 897-5550 Candada Dry Corporation 868-5007 Carling Brewing Company 849-170 Cask Wines 849-0220 Coca-Cola Bottling Company 898-1900 J. Lewis Cooper Company 499-8700 Faygo Beverages 925-1600 General Wine & Liquor Company 823-1166 Greater Macomb Beer & Wine Dist 468-0950 Home Juice Company 925-9070 International Wine & Liquor Company 843-3700 Kozak Distributors, Inc. 871-8066 Leone & Son Wine Company 871-520 Mavis Beverages 341-6500 National Brewing Company 386-7600 Pepsi-Cola Bottling Company 366-5040 Seven-Up Bottling Company 537-7100 Strob Brewery Company 961-5840 Squirt-Detroit Bottling Company 566-6360 H. J. Van Hollenbeck Distributors 293-812 Vernor's-RC Cola 833-8500 Wayne Distributing Company 274-1100 Vic Wertz Distributing Company 293-8282 FISH AND SEAFOOD Hamilton Fish Company ..... PROMOTION FRESH PRODUCE Andrews Bros. of Detroit 841-7400 Ciaramitaro Bros. 963-9064 Cusumano Bros. Produce Company 921-3430 Gelardi Produce 925-0969 North Star Produce 463-3484 Ted Spagnuolo Produce 884-096 T-P Produce 573-6875 Action Advg. Distg. & Mailing Company 964-4600 Bowlus Display Company (signs) 278-6288 Green Advertising, Inc. 255-7170 Sperry & Hutchinson Company 474-3124 Stanley's Adv. & Distributing Company 961-7177 Louis Stephen Company (Printers) 371-5670 Darling & Company Detroit Rendering Company Wayne Soap Company Key Exterminators 356-8823 Rose Exterminating Company 834-9300 Voge)-Ritt Pest Control 834-6900 842-6000 Atlantic Saw Service Company 965-1295 Comp-U-Check, Inc. 255-2800 Gulliver's Travel Agency 963-3261 Keene Pittsburgh-Erie Saw 835-0913 BROKERS, REPRESENTATIVES MANUFACTURERS Aunt Jane's Foods 352-7330 Boyle Midway Company 543-3404 Del Monte Foods 564-6977 Diamond Crystal Salt Company 399-7373 Kraft Foods 946-5300 Mario's Food Products 923-3606 Motton Salt Company 843-6173 C. F. Mueller Cempany 543-8853 Prince Macaroni of Michigan 372-9100 Ralston Purina Company 477-5805 Red Pelican Food Products, Inc. 921-2500 Roman Cleanser Company 891-0700 Rosenthal Cleans-Quick Corp. 261-2100 Schmidt Noodle Company 921-2053 Shedd-Bartush Foods, Inc. 868-5810 Velvet Food Products 937-0600 MANUFACTURERS SPICES AND EXTRACTS Frank Foods, Inc. STORE SUPPLIES AND EQUIPMENT Almor Corporation Bra-Con Industrial Balers Butcher & Packer Supply Company C & J Barbeque Sales (Oven King) Catrice Basket Service Central Alarm Company Double Check Distributing Company Hussman Refrigeration, Inc. Globe Slicing Company (Biro) Hobart Manufacturing Company Lepite Paper & Twine Company Liberty Paper & Bag Company Master Butcher Supply Company Midwest Refrigeration Company National Cash Register Company Pappas Cutlery & Grinding Scan-O-Scope STORE SUPPLIES AND EQUIPMENT .539-0650 .851-6265 961-1250 .838-3701 .866-1081 .838-6365 .372-9835 .352-8228 .398-3232 .545-1855 .542-5938 921-2814 921-3400 961-5656 MEAT PRODUCTS, PACKERS \_566-6341 \_873-5500 \_965-3872 | Marty E. Mayers Associates | 352-8228 | McMahon & McDonald | 477-7182 | Clover Meat Company | 831-9050 | National Cash Register Company | 873-5500 | National Cash Register Company | 965-8844 | National Cash Register Company | 965-8444 | National Cash Register Company | 963-2291 | Pint Sausage Works (Salays) | (1) 239-3179 | Pappas Cutlery & Grinding | 965-3872 | National Cash Register Company | 971-2345 | Pint Sausage Works (Salays) | (1) 239-3179 | Pappas Cutlery & Grinding | 965-3872 | National Cash Register Company | 971-2345 | Pint Sausage Works (Salays) | (1) 239-3179 | Pappas Cutlery & Grinding | 965-2844 | National Cash Register Company | S23-6600 | Sau-O-Scope | 871-600 | Sau-O-Scope | 871-600 | Sau-O-Scope | S24-6600 | Sau-O-Scope | S2 Clover Meat Company Crown Packing Company Detroit Veal & Lamb. Inc. 833-9050

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For those food and beverage merchants who are not aware, Blue Cross-Blue Shield hospitalization insurance at low GROUP rates is available to all retail members of the Associated Food Dealers. The AFD is the only retail food association in Michigan which offers the comprehensive Blue Cross program.

For those members who are not on our Blue Cross hospital insurance plan, call the AFD office so we can explain how you can participate. Retailers who are not yet members of the Associated Food Dealers, call our office at (313) 542-9550 to join our association (now over 2,300 members strong) and be eligible for our many programs and services.

MEMBERSHIP	APPLICATION
------------	-------------

Name of Firm	1		
Address			
City			
O		Supplier 🗆	
Do you wish	Blue Cross	=	

#### An Invitation to Join A.F.D.

Through membership in the Associated Food Dealers, you can enjoy wide benefits designed to bring recognition to our industry in your community. In addition, such services as Blue Cross and all types of general insurance, coupon redemption program, weekly newsletter, and a wide variety of other services are available. Call and let us tell about them. Or, clip out the application and mail to:

ASSOCIATED FOOD DEALERS
434 W. Eight Mile Rd.
Detroit, Mich. 48220 — Phone: 542-9550